#### MBA

#### **Annual Program Report**

Year:	2023-2024
Program:	MBA
Contact Person (include email & phone#)	Dr. Soumava Bandyopadhyay (x8630)

#### **Summary of Continuous Improvement Efforts since Last Report**

Provide a brief description of how assessment results have been used for program improvement. Point to a specific example of how an assessment provided the program with data it could use for improvement and what that improvement was, if possible, also show evidence of the improvement. You may look at data from the two previous academic years to support this case.

## Respond here:

We elevated the benchmark for the overall performance in the MBA Common Core Test to "80% of the students will score 70% or better in the Common Core test overall." This elevated benchmark was met in both Fall 2023 and Spring 2024.

The MBA Student Satisfaction Survey continued to suffer from a lack of responses even after some revisions. We plan to further revise this survey and its delivery method in Fall 2024 with the goal to achieve a higher response rate. We plan to offer some incentives (such as a draw for gifts) to encourage more students to respond to the survey.

# **Program Highlights Since Last Report**

Identify and briefly discuss any programmatic curriculum changes made since the last report (e.g. new courses, course changes, SLO changes, course deletions).

### Respond here:

The following course was developed in Spring 2023 and has been approved by the Graduate Council. It will be added as an elective in the Enterprise Resource Planning concentration of the MBA program: MISY 5335: ERP Configuration

Table 1. Assessment Results and Analyses for Current Cycle.

STAGE 1: PLAN			STAGE 2: DO		STAGE 3: STUDY	
Departmental	Program Student	Assessment	Assessment	Benchmark	Data Results	Actions/Goals Based on Data
Student Learning	Learning Outcome		Method/Locati	Expectations		Results* What do the data tell
Goal			on			you? How will you use this
						data? How were data from the
						last cycle used to make changes
						during this cycle, and What
						were the results of those
						changes?
LG1 Managerial	Demonstrate	MBA Student	MGMT 5380	90% of MBA	MBA prepared	The MBA Student
understanding of	managerial	Satisfaction		students will list	you for the	Satisfaction Survey
business disciplines	understanding of	Survey		yes to these	business	continues to suffer from a
	business disciplines			questions: Has	world: Fall	lack of responses even after
				your education	2023 NA (NA	some revisions. We plan to
				prepared you for the business	Online, NA Campus)	further revise this survey and its delivery method in Fall
				world? Do you	Spring 2024	2024 with the goal to achieve
				understand the	NA (NA	a higher response rate. We
				theory/applicati	Online, NA	plan to offer some incentives
				on of business	Campus)	(such as a draw for gifts) to
				necessary to be	Understanding	encourage more students to
				an effective	of Theory: Fall	respond to the survey.
				manager in a	2023 NA (NA	
				business? You	Online, NA	
				enhanced your	Campus)	
				communication	Spring 2024	
				skills?	NA (NA	
					Online, NA	
					Campus) Understanding	
					of applications:	
					Fall 2023 NA	
					(NA Online,	
					NA Campus)	
					Spring 2024	
					NA (NA	
					Online, NA	
					Campus)	
					Enhanced	
					communication	

					,
				skills: Fall	
				2023 NA (NA	
				Online, NA	
				Campus)	
				Spring 2024	
				NA (NA	
				Online, NA	
				Campus)	
	MBA Common	MGMT 5380	MBA students	ACCT 5370	All except one benchmark
	Core Questions	A set of	will score 70%	Fall 2023 99%	(for ECON 5370 on campus)
	•	common	on each core	(99% Online,	were met in Fall 2023.
		questions (82	course subject.	100%	
		questions) to	80% of MBA	Campus)	All benchmarks were met in
		be	students will	Spring 2024	Spring 2024.
		administered	score 70% or	97% (96%	
		to students	higher on each	Online, 100%	We elevated the benchmark
		across all	core course	Campus)	for the overall performance
		sections of the	subject. Also,	, , , , , , , , , , , , , , , , , , ,	in the Common Core test to
		MBA	80% of MBA	FINC 5310 Fall	"80% of the MBA students
		capstone	students will	2023 99%	will score 70% or higher,"
		course MGMT	score 70% or	(99% Online,	from the previous benchmark
		5380	higher on the	89% Campus)	of "30% of the MBA students
		(Strategic	"Common Core	Spring 2024	will score 70% or higher."
		Management).	Test Overall."	95% (95%	This elevated benchmark
		The questions	rest Overall.	Online, 93%	was met in both Fall 2023
		will test		Campus)	and Spring 2024.
		student		Campus)	and Spring 2024.
				MGMT 5340	
		knowledge drawn from		Fall 2023 99%	
		integrating		(99% Online,	
		strategic		100%	
		areas of		Campus)	
		marketing,		Spring 2024	
		management,		96% (96%	
		finance,		Online, 100%	
		managerial		Campus)	
		accounting,		500N 5050	
		economics,		ECON 5370	
		and		Fall 2023 94%	
		international		(95% Online,	
		business.		67% Campus)	
				Spring 2024	

					84% (84% Online, 93% Campus)  MGMT 5380 Fall 2023 99% (100% Online, 89% Campus) Spring 2024 97% (97% Online, 93% Campus)  MKTG 5310 Fall 2023 98% (99% Online, 100% Campus) Spring 2024 97% (97% Online, 100% Campus) Common Core Overall Fall 2023 99% (98% Online, 96% Campus) Spring 2024 92% (92% Online, 93%	
LG2 Integrate the	Skills in analyzing	MBA Student	MGMT 5380	Ninety percent	Campus Fall 2023	The MBA Student
functional areas in the analysis of strategic management issues.	strategic management issues- Integrate the functional areas in the analysis of strategic management issues.	Satisfaction Survey	INIGINII 538U	of MBA students will list yes (1) to the following question: Upon completion of the MBA program, do you feel as	Overall NA (NA Online, NA Campus) Spring 2024 Overall NA (NA Online, NA Campus)	Satisfaction Survey continued to suffer from a lack of responses even after some revisions. We plan to further revise this survey and its delivery method in Fall 2024 with the goal to achieve a higher response rate. We plan to offer some incentives

Case Rubric Use the Categories of Strategic Direction, Strategy Alternatives, Strategy Implementatio n, SWOT, Situational Analysis External and Situation Analysis Internal.  Case Rubric Use the Category.  Strategic Direction, Strategy Implementatio n, SWOT, Situational Analysis External and Situation Analysis Internal.  Situational Analysis Situational Analysis Internal Situation Spring 2024 52% (50% Online, 79% Campus) Spring 2024 49% (45% Online, 67% Campus) Spring 2024 49% (45% On			though: you could apply a systems' approach to problem solving in a dynamic environment?		(such as a draw for gifts) to encourage more students to respond to the survey.
2023 83%	Use the categories of Strategic Direction, Strategic Alternatives, Strategy Implementation, SWOT, Situational Analysis External and Situation Analysis	MGMT 5380	50% of MBA students will score Good & Exceptional for	Analysis – External Fall 2023 81% (80% Online, 89% Campus) Spring 2024 54% (49% Online, 100% Campus)  Situational Analysis – Internal Fall 2023) 83% (84% Online, 67% Campus) Spring 2024 52% (50% Online, 79% Campus)  Strategic Alternatives Fall 2023 69% (69% Online, 67% Campus) Spring 2024 49% (45% Online, 86% Campus)  Strategic Direction Fall	except for: 1) Situation analysis-external for online in Spring 24 2) Strategic alternatives for overall and online in Fall 2023 3) Strategy implementation on campus in Fall 2023; overall and online in Spring 2024  Will review the case rubric to identify ways for

		75% of MBA students will score Average, Good & Exceptional	(85% Online, 56% Campus) Spring 2024 56% (56% Online, 57% Campus)  Strategy Implementatio n Fall 2023 68% (71% Online, 22% Campus) Spring 2024 38% (36% Online, 57% Campus)  SWOT Analysis Fall 2023 94% (94% Online, 100% On Campus) Spring 2024 80% (79% Online, 93% Campus)  Situational Analysis – External Fall 2023 98% (98% Online,	All benchmarks were met, except for Strategic direction for on campus in Fall 2023.
		for each category.	(98 % Offline, 100% Campus) Spring 2024 92% (91% Online, 100% Campus)	

	Situational
	Analysis –
	Internal
	Fall 2023 99%
	(98% Online,
	100%
	Campus)
	Spring 2024
	90% (89%
	Online, 100%
	Campus)
	Odinipus)
	Charlesia
	Strategic
	Alternatives
	Fall 2023 98%
	(98% Online,
	100%
	Campus)
	Spring 2024
	000/ (000/
	90% (89%
	Online, 100%
	Campus)
	Strategic
	Direction
	Fall 2023 94%
	(96% Online,
	67% Campus)
	Spring 2024
	87% (85%
	Online, 100%
	Campus)
	Strategy
	Implementatio
	n Fall 2023
	96% (97%
	Online, 89%
	Campus) Spring 2024 85% (85%
	Spring 2024
	85% (85%
	1 00 /0 (00 /0

LG 3 Incorporate ethical considerations in decision making.	Incorporate ethical considerations in decision making.	MBA Student Satisfaction Survey	MGMT 5380	Ninety percent of MBA students will list yes (1) to the following question: Upon completion of the MBA program, do you feel as though you could deal with the ethical sensitivities of the workplace?	Online, 86% Campus)  SWOT Analysis Fall 2023 99% (98% Online, 100% Campus) Spring 2024 97% (96% Online, 100% Campus) Fall 2023 NA (Online NA, Campus NA) Spring 2024 NA (Online NA, Campus NA)	The MBA Student Satisfaction Survey continues to suffer from a lack of responses even after some revisions. We plan to further revise this survey and its delivery method in Fall 2024 with the goal to achieve a higher response rate. We plan to offer some incentives (such as a draw for gifts) to encourage more students to respond to the survey.
		Ethics Quiz	MKTG 5310	90% of MBA students will score Good & Exemplary on the Ethics Quiz	Fall 2023 82% (Online 82%, Campus NT) Spring 2024 91% (Online 91%, Campus NT)	The benchmark was not met in Fall 2023 after a revision of the quiz, but was met in the following semester (Spring 2024). Will continue to monitor the ethics quiz in 2024-25.
LG 4 Incorporate global perspectives in decision making.	Incorporate global perspectives in decision making.	MBA Student Satisfaction Survey	MGMT 5380	Ninety percent of MBA students will list yes (1) to the following	Fall 2023 NA (Online NA, Campus NA) Spring 2024 NA (Online	The MBA Student Satisfaction Survey continues to suffer from a lack of responses even after some revisions. We plan to

		question: Upon completion of the MBA program, do you feel as though you were exposed to the global framework of business?	NA, Campus NA)	further revise this survey and its delivery method in Fall 2024 with the goal to achieve a higher response rate. We plan to offer some incentives (such as a draw for gifts) to encourage more students to respond to the survey.
Global Perspectives Rubric As part of the core course in International Business (MGMT 5340) MBA students are evaluated on their consideration of global perspectives through cases and course projects. Students are assessed on the following traits: identification of global factors, analysis of global factors, and application of analysis of global factors to management situations. This rubric is scored	MGMT 5340	90% of MBA students will receive an acceptable or exemplary rating on the Identification of Global Factors, Analysis of Global Factors, and Application of Analysis of Global Factors to Management Situation on their assignments (cases, projects, etc).	ID Global Factors: Fall 2023 100% (100% Online, 100% Campus) Spring 2024 99% (99% Online NT, Campus)  Analysis of Global Factors Fall 2023 99% (100% Online, 86% Campus) Spring 2024 100% (100% Online, NT Campus)  Application of Global Factors Fall 2023 100% (100% Online, 100% Campus) Spring 2024 99% (99% Online, NT Campus)	All benchmarks were met, except for Analysis of global factors for on campus in Fall 2023 when the benchmark was narrowly missed. Will continue to monitor the rubric in 2024-25.

		using a0-2 scale, where 0 is unacceptable and 2 is exemplary understanding and consideration.				
LG 5 Team-Based Performance	Work in a team- based environment that emphasizes skills including leadership, group problem solving, and consensus building.	MBA Student Satisfaction Survey	MGMT 5380	Ninety percent of MBA students will list yes (1) to the following questions: Upon completion of the MBA program, do you feel as though you developed skills in teamwork?	Fall 2023 NA (NA Online Campus NA)Spring 2024 NA (NA Online, Campus NA)	The MBA Student Satisfaction Survey continues to suffer from a lack of responses even after some revisions. We plan to further revise this survey and its delivery method in Fall 2024 with the goal to achieve a higher response rate. We plan to offer some incentives (such as a draw for gifts) to encourage more students to respond to the survey.
		Teamwork Rubric	MGMT 5380	Ninety percent of MBA students will receive a good, excellent or exceptional rating (4,5, or 6) on Teamwork and Cooperativenes s, Exercise of Leadership, Carried a Fair Share of Overall Workload and Overall	Teamwork & Cooperativene ss Fall 2023 91% (91% Online, NA Campus) Spring 2024 91% (97% Online, NA Campus)  Exercise of Leadership Fall 2023 89% (89% Online, NA Campus Spring 2024	Benchmarks were met except for exercise of leadership, carried a fair share of workload, and overall evaluation in Fall 2023. For all three measures, the benchmarks were narrowly missed (by 1% to 3). Will continue to review the rubric in 2024-25.

				Evaluation on their teamwork assignments.	97% (97% Online, NA Campus)	
					Carried a Fair Share of Workload Fall 2023 89% (89% Online, NA Campus) Spring 2024 100% (100% Online, NA Campus)	
					Overall Evaluation Fall 2023 87% (87% Online, NA Campus) Spring 2024 97% (97% Online, NA Campus)	
LG 6 Effective Decision Making	Skills in Effective Decision Making.	MBA Student Satisfaction Survey	MGMT 5380	Ninety percent of MBA students will list yes (1) to the following question: Upon completion of the MBA program, do you feel as though: you could retrieve and analyze information using	Gather Relevant Information Fall 2023 NA (NA Online, NA Campus) Spring 2024 NA (NA Online, NA Campus)  Analyze Information Fall 2023 NA, (NA Online,	The MBA Student Satisfaction Survey continues to suffer from a lack of responses even after some revisions. We plan to further revise this survey and its delivery method in Fall 2024 with the goal to achieve a higher response rate. We plan to offer some incentives (such as a draw for gifts) to encourage more students to respond to the survey.
				following question: Upon completion of the MBA program, do you feel as though: you could retrieve and analyze	(NA Online, NA Campus) Spring 2024 NA (NA Online, NA Campus) Analyze Information	some revisions. We further revise this su its delivery method in 2024 with the goal to a higher response raplan to offer some in (such as a draw for gencourage more study).

			NA (NA	
			Online, NA	
		0.70/ 6	Campus)	
Decision Making	BUAL 5380	95% of	Identifies	All benchmarks were met.
Rubric		students will	Alternatives	
As part of the		receive an	Fall 2023	
BUAL 5380		acceptable or	100% (100%	
(Managerial		exemplary	Online, NA	
Decision		rating on the	Campus)	
Making)		elements of	Spring 2024	
course, MBA		strategic	100% (100%	
students are		decision-	Online, NA	
evaluated on		making: Identify	Campus)	
their decision		Criteria for	•	
making		Assessing	Identifies	
capabilities.		alternatives,	Criteria Fall	
Students are		apply &	2023 100%	
assessed on		Evaluate	(100% Online,	
the following		Results Using	NA Campus)	
traits: identifies		Various	Spring 2024	
alternatives,		Stakeholders	100% (100%	
identifies		and Use of	Online, NA	
criteria for		Information	Campus)	
assessing		Technology on	' '	
alternatives,		assign.	Applies Criteria	
applies criteria		3	Fall 2023	
to alternatives,			100% (100%	
evaluates			Online, NA	
results using			Campus)	
various			Spring 2024	
stakeholders.			100% (100%	
This rubric is			Online, NA	
			Campus)	
scored using a			Campao,	
0-2 scale,			Evaluates	
where 0 is			Results Fall	
unacceptable			2023 100%	
and 2 is			(100% Online,	
exemplary				
understanding			NA Campus)	
and			Spring 2024	
consideration.			100% (100%	

					Online, NA Campus)	
LG7 Integrate Fundamental Business Process using Information Technology	Use Information Systems for Business Process Integration.	HEC Simulation	MISY 5340	90% of students in MISY 5340 will complete the HEC simulation game successfully.	Fall 2023 96% (94% Online, 100% Campus) Spring 2024 97% (96% Online, 98% Campus)	The benchmarks were met.

**Table 2. Continuous Improvement Results Since Last Report** 

Stage 4: ACT						
Actions/Goals Based on Data Results	Status	Discussion of Status				
*Copy last cycle's actions/goals and report on	C=Complete	If C, describe efforts that led to accomplishment of				
progress toward continuous improvement on those	P=Progressing	actions/goals.				
here.	N=No Action Taken	If P, provide update on progress made toward accomplishing actions/goals and what tasks remain				
		If N, discuss why action toward accomplishing				
		actions/goals has been delayed and what work will				
		be initiated toward accomplishment.				
2021-2022	С	LG6: All benchmarks were met for the decision				
LG6: BUAL 5380 is no longer completed by all MBA		making rubric that was applied in BUAL 5380.				
students. Students will complete BUAL or MISY						
5340. Will find another additional benchmark for		LG7: The HEC simulation game has been adopted				
MISY 5340		as the tool to measure the use of information systems for business process integration. The benchmark was met for 2023-24				
2022-23						
LG 7: The challenge is that the course objectives						
and contents for MISY 5340 and BUAL 5380 are						
very different. Will, however, continue to seek						
additional measure/benchmark for MISY 5340 to						
meet LG7						